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DECEMBER 31, 1991

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NORTH LOUISIANA GOODWILL INDUSTRIES

REHABILITATION CENTER, INC.

SHREVEPORT, LOUISIANA

DECEMBER 31, 1991

Under provisions of state law, this report is a public document. A copy of this report has been distributed to the entity and other appropriate public officials. This report is available for public inspection at the Orleans Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 6/18/02

**NORTH LOUISIANA JOSEPHINE INDUSTRIES REHABILITATION CENTER, INC.**  
**SHREVEPORT, LOUISIANA**

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## ADMITTED FINANCIAL STATEMENTS

# HEARD McELROY & VESTAL

LLP

Chartered-Private Accountants

300 Third Street  
Ellen 70504  
Baton Rouge, LA 70801  
(504) 383-1300  
fax (504) 383-1305  
Post Office Box 1487  
Baton Rouge, LA  
70801-0487

Partners  
J. Peter Gentry, Ch., CPC  
Steven Hansen, Jr., CPA  
R.D. Henshaw, Jr., Ch., CPC  
Steven W. Hinesworth, Jr., Ch., CPC  
Tom B. Marston, Ch., CPA  
Joan W. Olson, Ch., CPA  
Mark D. Ruchman, Ch.  
Michael E. Shuman, Ch.

Robert L. Shuman, CPA  
David L. Booth, Ch., CPA, CFP  
Freeman H. Coale, Ch.  
Ron E. Feltzmann, Ch.  
A. D. Johnson, Jr., Ch.  
Dr. Edward  
Gordon R. Sweeney, Jr., Ch.  
C. Gary Wynn, Jr., Ch., CPC  
William L. McGovern, Ch.

March 21, 2002

To the Board of Directors  
North Louisiana Goodwill Industries  
Rehabilitation Center, Inc.  
Shreveport, Louisiana

## Independent Auditor's Report

We have audited the accompanying statement of financial position of North Louisiana Goodwill Industries Rehabilitation Center, Inc. at December 31, 2001, and the related statements of activities, functional expenses and cash flows for the year then ended. These financial statements are the responsibility of the Center's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and *Governance Auditing Standards* issued by the Comptroller General of the United States. These standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of North Louisiana Goodwill Industries Rehabilitation Center, Inc. at December 31, 2001, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Governance Auditing Standards*, we have also issued a report dated March 21, 2002 on our consideration of the Center's internal control structure and on its compliance with laws and regulations. That report is an integral part of an audit performed in accordance with *Governance Auditing Standards*, and should be read in conjunction with this report in considering the results of our audit.

*Heard McElroy & Vestal, LLP*

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[www.heardmv.com](http://www.heardmv.com) Email:  
[www@heardmv.com](mailto:www@heardmv.com) Fax: (504) 383-1305

NORTH LOUISIANA GOODWILL INDUSTRIES REHABILITATION CENTER, INC.

STATEMENT OF FINANCIAL POSITION

AT DECEMBER 31, 2001

<b>ASSETS</b>	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>2001 Total</b>	<b>2000 Summary Total</b>
<b>Current assets:</b>				
Cash	616,323	-	616,323	286,478
Investments-Mut-f	684,393	955,813	1,640,147	1,633,394
Accounts receivable-net of allowance for bad debts of \$2,859 and \$31,970	589,603	-	589,603	583,249
Accounts receivable-other	12,082	-	12,082	23,793
Inventory	514,681	-	514,681	490,518
Prepaid expenses and other	394,482	-	394,482	276,724
Total current assets	3,791,482	955,813	4,747,295	3,581,501
<b>Fixed assets:</b>				
Land, buildings and equipment, at cost less accumulated depreciation- Notes 2 and 9	3,591,214	-	3,591,214	3,887,255
<b>Other assets:</b>				
Security deposits	4,433	-	4,433	4,628
<b>Total assets</b>	<u>7,387,129</u>	<u>955,813</u>	<u>8,342,942</u>	<u>7,473,384</u>
<b>LIABILITIES AND NET ASSETS</b>				
<b>Current liabilities:</b>				
Accounts payable	418,583	-	418,583	433,426
Sales tax payable	46,596	-	46,596	77,094
Accrued payroll and withholdings	342,347	-	342,347	320,870
Other payables	20,878	-	20,878	-
Current portion of long-term debt-Note 9	52,487	-	52,487	49,231
Total current liabilities	901,883	-	901,883	880,581
<b>Long-term liabilities:</b>				
Long-term debt less portion classified as current-Note 9	346,183	-	346,183	184,886
Total liabilities	1,248,066	-	1,248,066	1,065,467
<b>Net assets:</b>				
Unrestricted	4,441,542	-	4,441,542	4,379,533
Temporarily restricted	-	955,813	955,813	978,934
Total net assets	<u>4,441,542</u>	<u>955,813</u>	<u>5,397,355</u>	<u>5,358,467</u>
<b>Total liabilities and net assets</b>	<u>5,689,608</u>	<u>955,813</u>	<u>6,645,421</u>	<u>6,423,934</u>

The accompanying notes to financial statements are an integral part of the financial statements.

**NORTH LOUISIANA COUNTRYWILL INDUSTRIES REHABILITATION CENTER, INC.**

**STATEMENT OF ACTIVITIES**

**FOR THE YEAR ENDED DECEMBER 31, 2001**

	<b><u>Restricted</u></b>	<b><u>Temporarily Restricted</u></b>	<b><u>2001 Total</u></b>	<b><u>2000 Summary Total</u></b>
<b><u>Public support and revenues:</u></b>				
Public support:				
Donated goods-Note 10	3,783,603	-	3,783,603	3,498,341
United Way contributions	31,006	-	31,006	31,000
Other contributions	<u>31,316</u>	<u>-</u>	<u>31,316</u>	<u>7,789</u>
Total public support	3,845,925	-	3,845,925	3,537,130
<b><u>Revenues:</u></b>				
Sales:				
Sales of goods purchased	186,718	-	186,718	209,881
Less cost of purchased goods	<u>181,389</u>	<u>-</u>	<u>181,389</u>	<u>151,399</u>
Gross profit	5,329	-	5,329	58,482
Sales of donated goods	2,118,947	-	2,118,947	2,087,060
Contract work	1,429,609	-	1,429,609	1,251,234
Training and work adjustment fees	238,834	-	238,834	343,883
Care management	59,108	-	59,108	197,258
Temporary services	817,911	-	817,911	782,736
Advanced program services	14,898	-	14,898	303,783
Investment returns-Note 4	54,878	19,857	74,735	191,234
Other miscellaneous	<u>12,478</u>	<u>-</u>	<u>12,478</u>	<u>6,151</u>
Total revenues	5,816,215	19,857	5,836,072	6,076,775
Net assets released from restrictions-Note 3	<u>18,778</u>	<u>(18,778)</u>	-	-
Total public support, revenues, and reallocations	5,835,018	(3,119)	5,831,899	6,076,775
<b><u>Expenses:</u></b>				
Production and sales	4,993,812	-	4,993,812	4,838,833
Training and work adjustment	1,388,699	-	1,388,699	1,480,409
Contracts	2,925,413	-	2,925,413	2,336,685
Management and general	<u>566,685</u>	<u>-</u>	<u>566,685</u>	<u>555,768</u>
Total expenses	9,874,617	-	9,874,617	9,211,705
Change in net assets	82,489	(3,179)	79,310	799,145
Net assets, beginning of year	<u>4,378,535</u>	<u>938,924</u>	<u>5,317,459</u>	<u>4,898,321</u>
Net assets, end of year	<u>4,461,024</u>	<u>935,745</u>	<u>5,396,769</u>	<u>5,697,466</u>

The accompanying notes to financial statements are an integral part of the financial statements.

**NORTH LOUISIANA GOODWILL INDUSTRIES REHABILITATION CENTER, INC.**

**STATEMENT OF FUNCTIONAL EXPENSES**

**FOR THE YEAR ENDED DECEMBER 31, 2001**

	<u>Production and Sales</u>	<u>Training and Work Adjustment</u>	<u>Contract</u>
Salaries and wages	2,681,484	812,112	1,692,214
Employee health and retirement benefits-Medic B	88,612	35,365	347,673
Payroll taxes	<u>320,688</u>	<u>158,422</u>	<u>182,835</u>
Total salaries and related expenses	3,090,784	986,339	2,212,742
Professional fees and contract service	24,155	18,884	8,771
Supplies	132,025	15,788	88,472
Telephone and telegraph	44,789	34,875	18,258
Postage and shipping	11,814	2,348	1,473
Companey	812,025	75,475	60,898
Rental and maintenance of equipment	40,308	11,815	32,362
Printing and publications	100,270	15,833	8,838
Taxi and agency vehicles	164,889	30,598	33,826
Conferences, conventions and meetings	6,245	7,209	1,709
Specific assistance to individuals	36,715	1,542	1,268
Membership dues and support payments	56,327	8,708	29,851
Amadea and glaze	2,179	2,558	217
Miscellaneous	<u>97,891</u>	<u>33,812</u>	<u>17,882</u>
Total other expenses before depreciation expense	<u>1,526,183</u>	<u>244,862</u>	<u>388,258</u>
Total expenses before depreciation expense	4,616,967	1,231,201	2,601,000
Depreciation expense	<u>160,869</u>	<u>20,468</u>	<u>21,331</u>
Total expenses	<u>4,777,836</u>	<u>1,251,669</u>	<u>2,622,331</u>

The accompanying notes to financial statements are an integral part of the financial statements.

<u>Management and General</u>	<u>2001 Total</u>	<u>2000 Summary Total</u>
806,969	9,893,438	9,618,303
42,917	544,837	907,138
<u>23,965</u>	<u>949,118</u>	<u>658,847</u>
372,872	6,877,500	4,788,288
38,662	79,613	907,837
31,780	239,545	252,341
37,288	134,845	115,848
1,320	86,715	17,230
28,773	978,187	854,480
3,214	89,480	86,148
1,699	121,003	140,578
9,884	138,793	198,796
-	15,148	26,604
18	89,528	59,793
2,411	88,478	74,008
-	4,926	8,087
<u>23,965</u>	<u>368,851</u>	<u>158,658</u>
<u>138,834</u>	<u>7,388,649</u>	<u>7,158,758</u>
504,836	9,864,152	8,948,844
<u>82,887</u>	<u>387,685</u>	<u>273,891</u>
<u>564,683</u>	<u>9,371,607</u>	<u>8,218,795</u>



NORTH LOUISIANA COOKWELL INDUSTRIES REHABILITATION CENTER, INC.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2001

	<u>Debitated</u>	<u>Temporarily Accrued</u>	<u>2001 Total</u>	<u>2000 Summary Total</u>
<u>Cash flows from operating activities:</u>				
Change in net assets	82,409	(3,119)	79,290	370,148
Adjustments to reconcile change in net assets to net cash provided by operating activities:				
Bad debt expense	40,325	-	40,325	56,446
Unaffiliated loss on investments	5,388	3,119	9,485	6,086
Depreciation	307,460	-	307,460	273,661
(Increase) decrease in:				
Accounts receivable	323,317	-	323,317	(308,806)
Accounts receivable-other	1,790	-	1,790	(8,141)
Inventory	(184,163)	-	(184,163)	(88,683)
Prepaid expenses and other	(77,532)	-	(77,532)	(64,627)
Increase (decrease) in:				
Accounts payable	(34,921)	-	(34,921)	80,237
Sales tax payable	9,922	-	9,922	(8,785)
Accrued payroll and withholdings	41,736	-	41,736	44,360
Other payables	20,878	-	20,878	-
Total adjustments	258,660	3,119	261,779	(324,177)
Net cash provided by operating activities	641,502	-	641,502	146,971
<u>Cash flows from investing activities:</u>				
Capital purchases and improvements	(331,424)	-	(331,424)	(386,178)
Net sale (purchase) of investments	167,348	-	167,348	386,438
Net cash (used) by investing activities	(164,076)	-	(164,076)	(8,744)
<u>Cash flows from financing activities:</u>				
Proceeds from borrowings	380,000	-	380,000	-
Debt reduction	(151,883)	-	(151,883)	(246,684)
Net cash provided (used) by financing activities	228,117	-	228,117	(246,684)
Net increase in cash	449,533	-	449,533	33,543
Cash at beginning of the year	286,478	-	286,478	172,853
Cash at end of the year	736,011	-	736,011	206,396
Cash paid during the year for interest	16,754	-	16,754	12,892

The accompanying notes to financial statements are an integral part of the financial statements.

NORTH LOUISIANA GOODWILL INDUSTRIES REHABILITATION CENTER, INC.

NOTES TO FINANCIAL STATEMENTS

AT DECEMBER 31, 2009

1. Nature of Business:

North Louisiana Goodwill Industries Rehabilitation Center, Inc. (the "Center") is a nonprofit, privately supported public service organization, exempt from income taxation under Section 501(c)(3) of the Internal Revenue Code. Revenues are derived primarily from the following:

- (a) Sales of used clothing and other household materials donated by the public and refurbished by employees who have disabilities and/or are disadvantaged.
- (b) Salvage sales.
- (c) Sub-contract work for various types of companies by employees who have disabilities and/or are disadvantaged.
- (d) Vocational rehabilitation fees through the State of Louisiana and workers compensation insurance companies.
- (e) Training grants under welfare-to-work programs.
- (f) Goodwill Temporary Services.
- (g) United Way.
- (h) Miscellaneous cash contributions.

The Center provides work opportunities and training for people who have disabilities and/or are disadvantaged, utilizing sales of refurbished goods and contracted services to pay their wages.

2. Significant Accounting Policies:

Following is a summary of significant policies by the Center:

(a) Financial Statement Presentation:

In accordance with SFAS No. 117, "Financial Statements of Not-for-Profit Organizations," the Center reports information regarding its financial position and activities based on the absence or existence of donor-imposed restrictions, as follows:

Unrestricted Net Assets: Net assets that are not subject to donor-imposed stipulations. Some unrestricted net assets may be designated by the board for specific purposes.

Temporarily Restricted Net Assets: Net assets subject to donor-imposed stipulations that may or will be met by actions of the Center, and/or by the passage of time.

Permanently Restricted Net Assets: Net assets subject to donor-imposed stipulations that they be maintained permanently by the Center. Generally, donors permit all or part of the income earned on these assets to be used for general or specific purposes. There were no permanently restricted net assets at December 31, 2009 or 2008.

## 2. Significant Accounting Policies (Continued)

### (d) Contributions

In accordance with SFAS No. 116, "Accounting for Contributions Received and Contributions Made," contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions.

### (e) Promises to Give:

Contributions are recognized when the donor makes a promise to give to the Center that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

The Center uses the allowance method to determine uncollectible unconditional promises receivable, when material. The allowance is based on prior years' experience and management's analysis of specific promises made.

### (f) Contributed Goods and Services:

During the years ended December 31, 2001 and 2000, the value of contributed services meeting the requirements for recognition in the financial statements was not material and has not been recorded. Goods purchased for resale and donated goods are stated at the lower of cost or market on the first-in, first-out basis.

### (g) Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates.

### (h) Investments:

Under SFAS No. 124, "Accounting for Certain Investments Held by Not-for-Profit Organizations," investments in marketable securities with readily determinable fair values and all investments in debt securities are reported at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets.

### (i) Bad Debt:

The Center uses the allowance method to estimate uncollectible accounts receivable. The allowance is based on prior years' experience and management's analysis of specific receivables.

### (j) Land, Buildings, and Equipment

Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Center reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Center reclassifies temporarily restricted net assets to unrestricted net assets at that time. Property and equipment are depreciated using the straight-line method. Buildings are assigned useful lives of forty years. Furniture and equipment generally are assigned ten year useful lives and vehicles are assigned three to five year useful lives.

2. **Staff/Grant Accounting Policies** (Continued)

(b) **Cash and Cash Equivalents:**

For purposes of the statement of cash flows, the Center considers all cash on hand and demand deposits with financial institutions to be cash equivalents. Certain demand deposits include amounts that are "swept" overnight into daily investments in U.S. Treasury or Agency Securities.

(c) **Year-Over-Year Financial Information:**

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information is not intended to be a complete financial statement presentation.

(d) **Advertising Costs:**

Advertising costs are expensed as incurred. Such costs amounted to \$83,784 and \$180,804 for 2007 and 2008.

3. **Restrictions on Assets:**

Initially, all of the restrictions on assets relate to funds received by the Center as a testamentary bequest, and to funds donated to endow retirement benefits paid to a former executive director.

During 1993, the Center received \$166,344 as its share of an estate. Under the terms of the will granting this legacy, the funds, including related earnings, are restricted to payment of costs associated with "The Unique Shoppers," an auxiliary retail outlet operated by the Center. Accordingly, the net assets represented by this legacy are provisioned as temporarily restricted assets, since restrictions on such assets lapse as the Center complies with the stipulations set forth in the will.

In addition, temporarily restricted net assets include certain investments used to generate income to help fund retirement benefits paid to a former executive director and his wife. Those investments were funded by contributions solicited for this stated purpose; the investments will become available for use by the Center's general operations after the death of the former executive director and his wife.

4. **Impairments:**

Impairments at December 31, 2007 and 2008 are summarized as follows:

	2007		
	Cost	Approximate Fair Value	Unrealized Appreciation (Depreciation)
U.S. Treasury and Agency debt securities	858,279	844,613	56,341
Corporate debt securities	375,313	383,865	8,852
Corporate equity securities	408,244	376,863	(29,281)
Government mutual funds	186,688	186,688	-
	<u>1,628,524</u>	<u>1,692,147</u>	<u>56,712</u>
	2008		
	Cost	Approximate Fair Value	Unrealized Appreciation (Depreciation)
U.S. Treasury and Agency debt securities	858,279	911,976	29,780
Corporate debt securities	375,313	376,993	1,680
Corporate equity securities	435,338	452,838	17,768
Government mutual funds	84,389	84,389	-
	<u>1,653,327</u>	<u>1,826,204</u>	<u>49,117</u>

#### 4. Investments (Continued)

A summary of investment activity for each year follows:

	2001		
	Unrealized	Temporarily Restricted	Total
Interest income	48,036	37,506	85,542
Net realized (loss)	(7,463)	(8,750)	(16,213)
Net unrealized (loss)	<u>15,389</u>	<u>(2,319)</u>	<u>(8,405)</u>
	<u>36,078</u>	<u>35,187</u>	<u>71,265</u>

	2000		
	Unrealized	Temporarily Restricted	Total
Interest income	89,603	44,868	134,471
Net realized gain	15,637	12,142	27,779
Net unrealized gain (loss)	<u>(24,089)</u>	<u>15,000</u>	<u>(9,089)</u>
	<u>81,151</u>	<u>72,010</u>	<u>153,161</u>

#### 5. Land, Building and Equipment:

Fixed assets and related accumulated depreciation at December 31, 2001 and 2000 are as follows:

	2001	2000
Buildings and improvements	2,801,715	2,695,526
Equipment	1,281,252	2,291,783
Vehicles	<u>143,418</u>	<u>190,986</u>
Total depreciable assets	4,226,385	5,178,295
Accumulated depreciation	<u>(2,132,489)</u>	<u>(2,151,011)</u>
Book value of depreciable assets	2,093,896	3,027,284
Land	<u>812,268</u>	<u>280,000</u>
Book value of fixed assets	<u>2,911,214</u>	<u>3,307,284</u>

#### 6. Tax-Deferred Annuities:

The Center has available to the employees tax-deferred annuity contracts which are administered by several investment companies. The employees may, at their option, elect to take a reduction in salary to invest in the tax-deferred annuity contracts. The Center does not contribute to the tax-deferred annuity contracts.

#### 7. Rent

The Center rents various store facilities to serve as retail outlets for its household goods and other purposes. The Center has rental agreements for store locations in Monroe, West Monroe, Rayne, Minden, Bossier City, Shreve City, The Village Shops in Shreveport (each for 60 months), and Alexandria (ending and employment office (for 36 months). The Lafayette Drive store rental agreement is renewable by the month. All rental agreements are noncancelable. Rent expense for 2001 and 2000 was \$409,553 and \$384,581.

7. Lease (Continued)

The Center also has agreements to lease several trucks. These lease agreements are accounted for as operating leases, and provide for lease terms of five years at approximate rentals of \$10,000 per year, per vehicle. Vehicle rent expense for 2001 and 2000 was \$89,602 and \$88,480.

A summary of future minimum rental payments under noncancelable leases for all operating leases for the next five years and in aggregate, is as follows:

<u>Year Ended December 31</u>	<u>Amount</u>
2002	432,704
2003	349,744
2004	294,385
2005	180,957
2006	31,180
Thereafter	-
	<u>1,188,470</u>

8. Commitments:

The Center entered into an agreement to provide supplemental retirement and medical benefits to its former executive director upon his retirement in January 1985. These benefits amount to approximately \$18,000 per year for the remainder of the lives of the former director and his wife. In addition, the Center is committed to pay certain medical benefits to certain former employees over the next five years. These benefits approximate \$30,000 over the next five years.

9. Long-Term Debt:

Linked below is a schedule of long-term debt as December 31, 2001 and 2000:

<u>Due To</u>	<u>Terms</u>	<u>2001</u>	<u>2000</u>
U.S. Small Business Administration	\$1,890,000/amounts including interest of 3%, secured by real estate and building located on West 70th Street in Shreveport, Louisiana	118,957	124,748
Anchorbank Bank	\$3,163,000/amounts including interest of 7%, secured by real estate and building located on Jackson Street in Alexandria, Louisiana	31,185	303,279
* Biltmore National Bank	\$225,000 open line of credit; interest at Wall Street Journal prime, payable monthly; principal due upon demand; secured by real estate in Pineville, Louisiana	300,000	-
		<u>749,142</u>	<u>448,027</u>
Long-portion classified as current		<u>52,067</u>	<u>48,231</u>
Notes payable-long-term		<u>240,125</u>	<u>150,896</u>

9. Long-Term Debt (Continued)

- \* The Center entered into an agreement, dated February 1, 2002, for the issuance of \$1,500,000 revenue bonds on its behalf by the Rapides Parish Authority on 5.25%, maturing in 2017. As required by state law, this agreement was approved by the Louisiana State Bond Commission. The bonds were issued for the purpose of providing funds to acquire property and construct an outlet facility located in Plaquemine, Louisiana. The registered owner of the bonds is Bank One, N.A. The Center intends to use \$300,000 of the bond proceeds to refinance the open line of credit with Hibernia National Bank; accordingly, the balance on this credit is evaluated from current liabilities.

The approximate book value of collateral at December 31, 2001 was \$2,252,000.

Maturities of long-term debt for the next five years are as follows:

2002	\$2,047
2003	35,044
2004	21,644
2005	20,085
2006	20,603
Thereafter	<u>221,789</u>
	<u>\$281,152</u>

Total interest expense for 2001 and 2000 was \$15,977 and \$15,958.

10. Donated Goods:

Effective January 1, 1996, in conformity with SFAS No. 116, "Accounting for Contributions Made and Contributions Received," the Center began recognizing donated goods as revenue when received. During 2000, contributed merchandise with an approximate fair value of \$3,591,000 was recognized as contribution revenue. This donated goods merchandise requires program related expenses and processes accomplished by people with disabilities and other disadvantaged conditions before it reaches the point of sale.

11. Conditional Promises:

Conditional promises consist of the unrelated portion of approved governmental awards, either currently in effect or approved for commencement after December 31, 2001. Future funding of such awards is conditioned upon the Center's operation of certain programs, incurrence of certain costs, and meeting certain matching requirements. Revenue from awards represents conditional promises to the Center; they have not been recognized in the financial statements at December 31, 2001. Such conditional promises amounted to approximately \$389,000 at December 31, 2001. Approximately \$301,000 expires in 2002; substantially all of the remainder expires in 2003.

## **OTHER REPORTS**



# HEARD McELROY & VESTAL

LLP

Chartered Public Accountants

554 Texas Street  
P.O. Box 1000  
Baton Rouge, LA 70801  
504.436.1100  
504.436.9999 fax  
First Floor New Hope  
Baton Rouge, LA  
70801-0100

Partners  
J. Fynn Garrison, III, CPA  
Shirley Hensley, Jr., CPA  
H.Q. Gossman, Jr., III, CPA  
Caleb W. Hartsfield, Jr., III, CPA  
Tim B. Sizemore, III, CPA  
John W. Allen, III, CPA  
Mark D. Hartsfield, III, CPA  
Stephen B. Gossman, III, CPA

Robert L. Dixon, III, CPA  
Gabe L. Hensley, III, CPA, CPA  
Herbert W. Dixon, III, CPA  
Ray E. Hartsfield, III, CPA  
R. D. Johnson, Jr., III, CPA  
Ch. Gossman  
Michael R. Hartsfield, Jr., III, CPA  
C. Carter Wright, Jr., III, CPA, CPA  
William L. Hartsfield, III, CPA

March 21, 2002

To the Board of Directors  
North Louisiana Goodwill Industries  
Rehabilitation Center, Inc.  
Shreveport, Louisiana

## Report on Compliance and on Internal Control Over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

We have audited the financial statements of North Louisiana Goodwill Industries Rehabilitation Center, Inc., as of and for the year ended December 31, 2001, and have issued our report thereon dated March 21, 2002. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

### Compliance

As part of obtaining reasonable assurance about whether the Center's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Center's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the Center's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. Reportable conditions are described in the accompanying schedule of findings and questioned costs as items 01-1 through 01-3.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in accounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control

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over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. However, of the reportable conditions described above, none is considered a material weakness.

This report is intended solely for the information and use of the audit committee, management, others within the organization and is not intended to be used and should not be used by anyone other than these specified parties.

*Heard, McElroy + Vothel, LLP*

**NORTH LOUISIANA GOODWILL INDUSTRIES REHABILITATION CENTER, INC.**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS**

**FOR THE YEAR ENDED DECEMBER 31, 2001**

**A. Summary of Audit Results**

1. The auditor's report expresses an unqualified opinion on the financial statements of North Louisiana Goodwill Industries Rehabilitation Center, Inc.
2. Reportable conditions relating to the audit of the financial statements are reported; none is considered a material weakness.
3. No instances of noncompliance material to the financial statements of North Louisiana Goodwill Industries Rehabilitation Center, Inc. were disclosed during the audit.
4. No separate reporting for major federal award programs was required.

**B. Findings - Financial Statement Audit**

**B1-1 Open Credit and Gift Certificate Liability Accounts**

Goodwill uses open credit and gift certificate accounts on its general ledger to account for its liability to customers for in-store credits and gift certificates sold. Entries to these accounts are generated by the stores' cash register activity. However, no detailed log is maintained that tracks outstanding credits and gift certificate balances and reconciles them to the general ledger, as required by sound internal control practices, which could result in the liability balances being misstated.

Accordingly, we recommend that logs be maintained in the accounting department by an individual who has no access to cash. The logs could be maintained on a chronological basis, showing item credits and gift certificates issued and redeemed, the transaction date, and customer name. Gift certificates also should be controlled by their serial numbers. The end of month balance on each log should be reconciled to the applicable general ledger account, and reviewed by an independent individual.

**B1-2 NISIT Trip Advances**

Goodwill uses this general ledger account to account for travel advances made to personnel attending NISIT conventions during the year. Monthly, amounts advanced are cleared to expense, and any unused advances are credited to this account, as required by generally accepted accounting principles. We noted during our audit that this account was debited several times during the year, but was not relieved of any of its charges or its beginning balance. This condition appears to result from the lack of a final accounting of travel expenses by Goodwill personnel.

Therefore, we suggest that Goodwill enforce its personnel policy of accounting for employee-sponsored trip expenses, and that this account be reconciled monthly to the actual amount of advances outstanding. Any amounts that are not collectible should be expensed.

### 01-3 Shoulton Restricted Fund

Temporarily restricted net assets include \$62,765 for the Shoulton Restricted Fund to help generate income to fund retirement benefits paid to a former executive director and his spouse. During the year, the Board approved an addition of \$217,265 to this fund; this amount was added to the Shoulton Restricted Fund account on the general ledger.

Generally accepted accounting principles for nonprofit organizations make a distinction between restrictions and designations. Only those uses of resources specified by donors restrict the organization qualify as restrictions. On the other hand, resources specified for a particular purpose by the organization's board become designated. They are not included in restricted resources because the organization may undo the designation at any time. Accordingly, we recommend that the \$217,265 approved by Goodwill's board, referred to above, be recorded in a separate general ledger account for board-designated funds.

NORTH LOUISIANA GOODWILL INDUSTRIES REHABILITATION CENTER, INC.  
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS  
FOR THE YEAR ENDED DECEMBER 31, 2001

*There were no findings relative to the prior year audit.*

NORTH LOUISIANA GOODWILL INDUSTRIES REHABILITATION CENTER, INC.  
MANAGEMENT'S CORRECTIVE ACTION PLAN  
FOR THE YEAR ENDED DECEMBER 31, 2000

**04-1 Store Credit and Gift Certificates Liability Accounts**

We concur with the finding, and are maintaining appropriate logs separately for store credit and gift certificates liability accounts, as suggested and described in the finding. Monthly reconciliations of accounts per the logs and per the general ledger accounts will be performed.

**04-2 RUSH Trip Advances**

We concur with the finding, and are reviewing the amounts in this account to determine those advance amounts that should be expensed. Appropriate procedures are being implemented to directly account for trip advances against the related expense reports, and required adjustments made in the general ledger.

**04-3 Shoulders Bookend Fund**

The amount designated by the board will be reclassified from the restricted fund to a separate board-designated fund in the general ledger.